Please note: This is a preliminary syllabus and is subject to change. It provides useful introductory detail and additional course insight as you prepare for the application process.

MGMT 0002: Principles of Entrepreneurial Management

Course Description & Objectives

Principles of Entrepreneurial Management is designed to provide students with an undergraduate-level entrepreneurship and innovation curriculum to prepare them for real-world entrepreneurial ventures. This course provides a foundational understanding of entrepreneurship, exploring the essential skills, mindset, and knowledge needed to start and grow a successful business. Topics includes idea generation, business planning, financing, marketing, and management. Learning activities include a mix of readings, discussions, and analysis of case studies on entrepreneurial decision-making.

Course Overview

By the end of the course, students will:

- 1. Analyze common dilemmas faced by entrepreneurs.
- 2. Apply decision-making frameworks to real-world business problems.
- 3. Evaluate business opportunities and entrepreneurial strategies through case studies.
- 4. Develop skills in leadership, team building, and stakeholder management.
- 5. Understand key challenges in financing and scaling a startup.
- 6. Engage with ethical and legal considerations in entrepreneurship

Course Materials

Textbook and Readings:

1. "The Founder's Dilemmas: Anticipating and Avoiding the Pitfalls That Can Sink a Startup" by Noam Wasserman

- 2. "The Lean Startup" by Eric Ries
- 3. "Business Model Generation" by Alexander Osterwalder and Yves Pigneur

Supplementary Readings: Each class has a selection of required and supplementary readings. Students are highly encouraged to engage as many of the Further readings as they can to further their knowledge. All course material beyond required texts can be accessed for free online. All other readings and video links are available on Canvas.

Please note: This is a preliminary syllabus and is subject to change. It provides useful introductory detail and additional course insight as you prepare for the application process.

2 Idea Generation and Opportunity Recognition 2 Case Study, Dropbox Required Reading: The Lean Startup' by Eric Ries, Chapters 1-2 The Power of Design Thinking in Innovation - Harvard Business Review Case Study: Dropbox: It Just Works (HBS Case Study No. 809-099) 3 Market Research and Feasibility Analysis Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 3 TED Talk: 'The Single Biggest Reason Why Startups Succeed' by Bill Gross 4 Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 3 TED Talk: 'The Single Biggest Reason Why Startups Succeed' by Bill Gross 4 Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 3 TED Talk: 'The Single Biggest Reason Why Startups Succeed' by Bill Gross 4 Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) 5 Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 6 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter	1	Introduction to Entrepreneurship
Required Reading: The Lean Startup' by Eric Ries, Chapters 1-2 The Power of Design Thinking in Innovation - Harvard Business Review Case Study: Dropbox: It Just Works (HBS Case Study No. 809-099) 3 Market Research and Feasibility Analysis Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 3 TED Talk: The Single Biggest Reason Why Startups Succeed' by Bill Gross 4 Business Models and Business Planning Case Study, Airabb 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) 5 Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 6 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 7 Operations Management Required Reading: The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7	2	Idea Generation and Opportunity Recognition
The Lean Startup' by Eric Ries, Chapters 1-2 The Power of Design Thinking in Innovation - Harvard Business Review Case Study: Dropbox: It Just Works (HBS Case Study No. 809-099) 3 Market Research and Feasibility Analysis Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 3 TED Talk: 'The Single Biggest Reason Why Startups Succeed' by Bill Gross 4 Business Models and Business Planning Case Study, Airbnb Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) 5 Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 6 Marketing for Startups Case Study: Zara Required Reading: 'Start with Why' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos		Case Study, Dropbox
The Power of Design Thinking In Innovation - Harvard Business Review Case Study: Dropbox: It Just Works (HBS Case Study No. 809-099) Market Research and Feasibility Analysis Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 3 TED Talk: 'The Single Biggest Reason Why Startups Succeed' by Bill Gross Business Models and Business Planning Case Study, Airbnb Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study, Airbnb: What's Next? (HBS Case Study No. 812-007) S Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 G Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexa		Required Reading:
Case Study: Dropbox: It Just Works (HBS Case Study No. 809-099) Market Research and Feasibility Analysis Required Reading:		'The Lean Startup' by Eric Ries, Chapters 1-2
 Market Research and Feasibility Analysis Required Reading:		The Power of Design Thinking in Innovation - Harvard Business Review
 Required Reading: ¹Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 3 TED Talk: 'The Single Biggest Reason Why Startups Succeed' by Bill Gross Business Models and Business Planning <i>Case Study, Airbnb</i> Required Reading: ¹Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) Financing Your Business Required Reading: ¹Start with Why' by Simon Sinek, Chapters 3-4 Marketing for Startups <i>Case Study: Zara</i> Required Reading: ¹The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) Operations Management Required Reading: ¹The Lean Startup' by Eric Ries, Chapter 7 Legal Issues and Ethics in Entrepreneurship <i>Case Study: Theranos</i> Required Reading: ¹Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study Godin Their Hands?) (HBS Case Study: Theranos: Who Has Blood on Their Hands?) (HBS Case Study Godin Study: Theranos: Who Has Blood on Their Hands?) (HBS Case Study: Theranos) Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study Godin Study: Theranos: Who Has Blood on Their Hands?) (HBS Case Study Godin Study Case Study: Theranos: Who Has Blood on Their Hands?) (HBS Case Study Godin Study Case Study: Theranos: Who Has Blood on Their Hands?) (HBS Case Study Godin Study Case Study Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who		Case Study: Dropbox: It Just Works (HBS Case Study No. 809-099)
 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 3 TED Talk: 'The Single Biggest Reason Why Startups Succeed' by Bill Gross Business Models and Business Planning Case Study, Airbnb Required Reading: 'Business Models Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study Godin Their Hands? (HBS Case Study Godin Their Hands?) 	3	
Chapter 3 TED Talk: 'The Single Biggest Reason Why Startups Succeed' by Bill Gross 4 Business Models and Business Planning Case Study, Airbnb Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) 5 Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 6 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study G		
TED Talk: 'The Single Biggest Reason Why Startups Succeed' by Bill Gross 4 Business Models and Business Planning Case Study, Airbnb Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) 5 Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 6 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study G		
 Business Models and Business Planning Case Study, Airbnb Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study: 6) 		
Case Study, Airbnb Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) 5 Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 6 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6)		
Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) 5 Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 6 Marketing for Startups <i>Case Study: Zara</i> Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6)	4	_
 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study: 6) 		· · · · · · · · · · · · · · · · · · ·
Chapters 4-5 Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) 5 Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 6 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6)		
Understanding Business Models - MIT Sloan Management Review Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) 5 Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 6 Marketing for Startups <i>Case Study: Zara</i> Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'The Lean Startup' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6)		
 Case Study: Airbnb: What's Next? (HBS Case Study No. 812-007) Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6) 		
 Financing Your Business Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6) 		
Required Reading: 'Start with Why' by Simon Sinek, Chapters 3-4 6 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6)		Case study: Airbib: What's Next? (HBS Case study No. 812-007)
 'Start with Why' by Simon Sinek, Chapters 3-4 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6: 	5	
 Marketing for Startups Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6: 		
Case Study: Zara Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 5)		'Start with Why' by Simon Sinek, Chapters 3-4
Required Reading: 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 65)	6	Marketing for Startups
 'The Lean Startup' by Eric Ries, Chapters 5-6 TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 65) 		Case Study: Zara
TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 62		Required Reading:
Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497) 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6)		'The Lean Startup' by Eric Ries, Chapters 5-6
 7 Operations Management Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 62) 		TED Talk: 'How to Get Your Ideas to Spread' by Seth Godin
Required Reading: 'The Lean Startup' by Eric Ries, Chapter 7 Legal Issues and Ethics in Entrepreneurship <i>Case Study: Theranos</i> Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 62)		Case Study: Zara: Fast Fashion (HBS Case Study No. 703-497)
'The Lean Startup' by Eric Ries, Chapter 7 8 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 62)	7	Operations Management
 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6) 		Required Reading:
 Legal Issues and Ethics in Entrepreneurship Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6) 		'The Lean Startun' by Fric Ries, Chanter 7
Case Study: Theranos Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 62	8	
Required Reading: 'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 63)	0	
'Business Model Generation' by Alexander Osterwalder and Yves Pigneur, Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 62		-
Chapter 6 Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6:		
Ethical Challenges in Entrepreneurship – Forbes Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6		
Case Study: Theranos: Who Has Blood on Their Hands? (HBS Case Study 6		
9 Growth Strategies	9	Growth Strategies

Required Reading:

Please note: This is a preliminary syllabus and is subject to change. It provides useful introductory detail and additional course insight as you prepare for the application process.

'Start with Why' by Simon Sinek, Chapter 5

TED Talk: 'The Surprising Habits of Original Thinkers' by Adam Grant

10	Pitching Your Business
	Case Study: Uber
	Required Reading:
	'The Lean Startup' by Eric Ries, Chapter 8
	TED Talk: 'Pitching to VCs' by David Rose
	Case Study: Uber: Changing the Way the World Moves (Wharton Case Study)
11	Guest Speakers and Case Studies
10	Final Dualast Duasantations
12	Final Project Presentations

Assessments & Grading

Students will be required to attend all synchronous class sessions. Your final score will be determined by your class participation, discussion exercises, write-ups, group project, and the final exam grades, with the following weights:

		% of total
1.	Participation and Attendance	15
2.	Weekly Response Papers	30
3.	Case Study Discussion Leadership	20
4.	Final Paper	35

<u>Late Submission Policy</u>: Without an excused reason approved at least 24 hours in advance, all assignments are due by the due date posted on Canvas. Late assignments will be marked down 10% for every 24 hours past the due date. No late assignments will be accepted 72 hours (3 days) after due date.